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The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council

21 May 1987

MEMORANDUM FOR: John B. Hotis

SUBJECT: National Intelligence Council Retreat, 27 May 1987

1. The officers of the National Intelligence Council wish to invite you to attend our annual off-site retreat on Wednesday, 27 May 1987. An Agenda of discussion topics and participants is attached for your information.

2. Transportation [redacted] will be available for you [redacted]

wednesday, 27 May 1987. You may return that evening with DDCI Robert Gates.

3. Administrative information

o Dress for the retreat is casual--coat and tie not required.

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- o Classified material will be couriered to and from the retreat for you by my office. If you wish to send classified information to the conference site, please have it delivered to (Room 7E62 at the above address) not later than 1700 hours on Tuesday, 26 May 1987. All material will be returned to you by COB Tuesday, 2 June 1987. (Additional copies of the agenda will be available for your use when you arrive.)

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4. I am looking forward to our discussions at the retreat, and I am confident that your participation will ensure a lively and productive session.


Frank B. Horton III
Major General, USAF
Chairman

Attachment:
As stated

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OUTLINE AGENDA

Wednesday, 27 May

0930 Welcome

0945-1130 A Consumer's Perspective of National Intelligence Estimates*
 (Charles Hawkins, Dan O'Donohue, Peter Rodman, Jack Thomas
 Arnold Schlossberg)

1145 Lunch

1300-1445 A Community Manager's Perspective of National Intelligence
 Estimates*
 (Morton Abramowitz, Dick Kerr, Don Parsons, Robert Schmitt)

1500-1645 The Integrity and Objectivity of the Estimative Process*
 (Barry Horton, Graham Fuller, Fred Hutchinson)

1700-1800 Social

1800-1900 Dinner

1930-2100 The Role of the NIO*
 (NIC officers)

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Thursday, 28 May

0730 Breakfast

0930-1100 The NSC Staff and The Policy/Intelligence Connection*
 (Fritz Ermarth, Barry Kelly, Jose Sorzano)

1130 Lunch

1300 Adjourn
 Return to Washington

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